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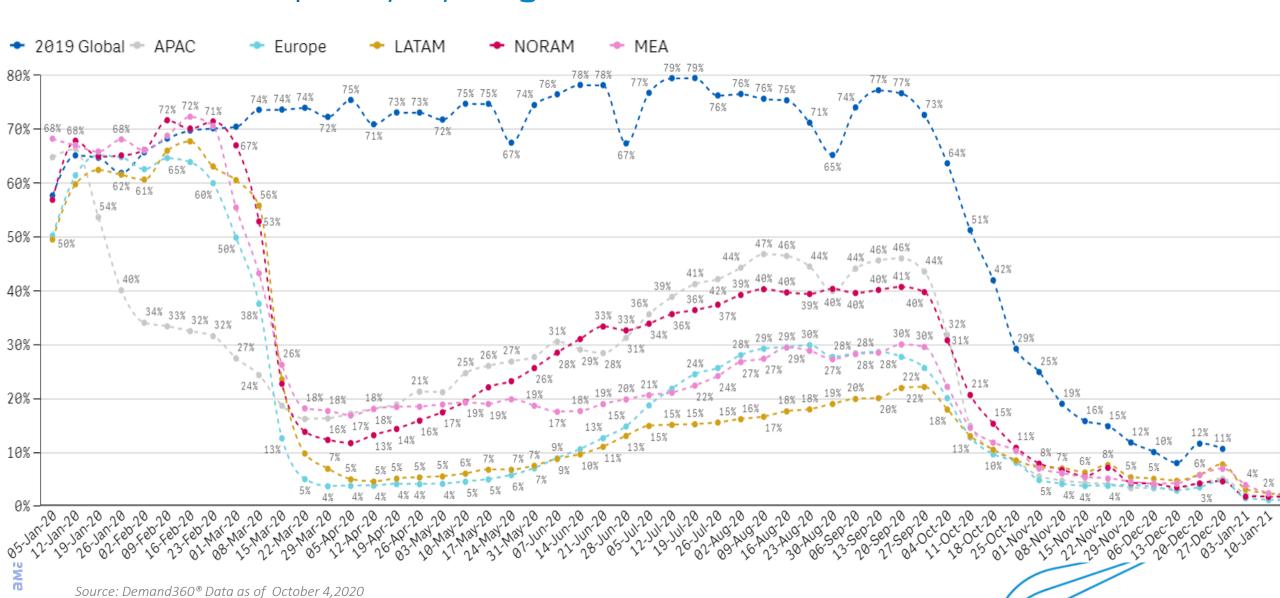
## Agenda

- US Travel Industry Assessment & Recovery Indicators
- Business Intelligence Best Practices
  - Demand 360
  - Agency 360
  - Revenue
- Nevada Performance and Outlook
  - Las Vegas
  - Reno
- \_ Additional Resources
- \_ Q & A





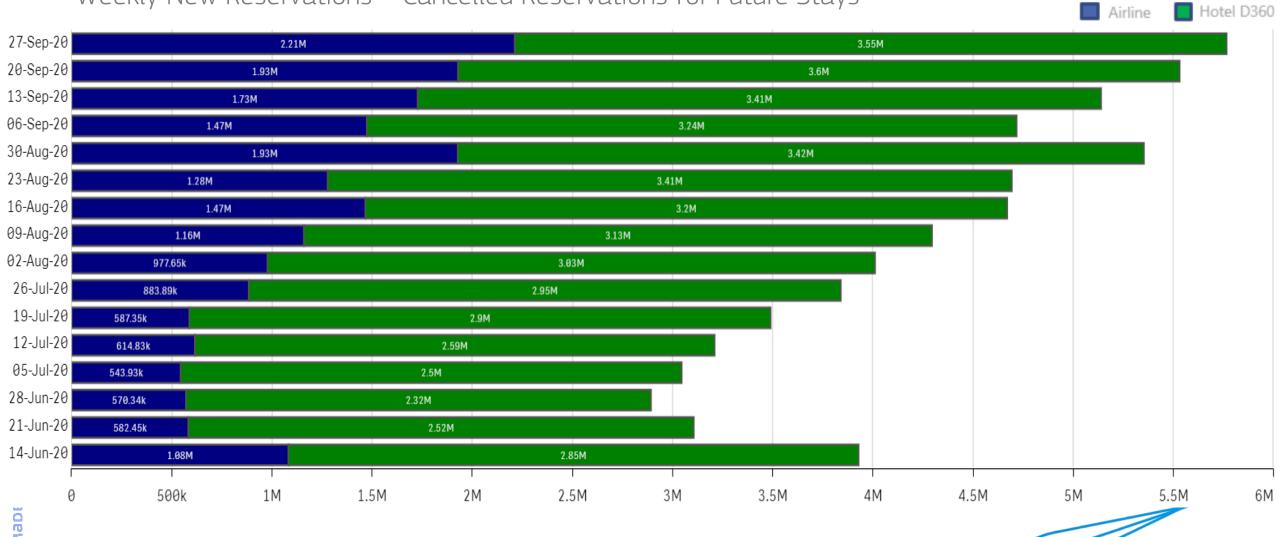
#### Global Occupancy by Region



## US 2020 Weekly Net Booking Activity through September 27th

Weekly New Reservations – Cancelled Reservations for Future Stays

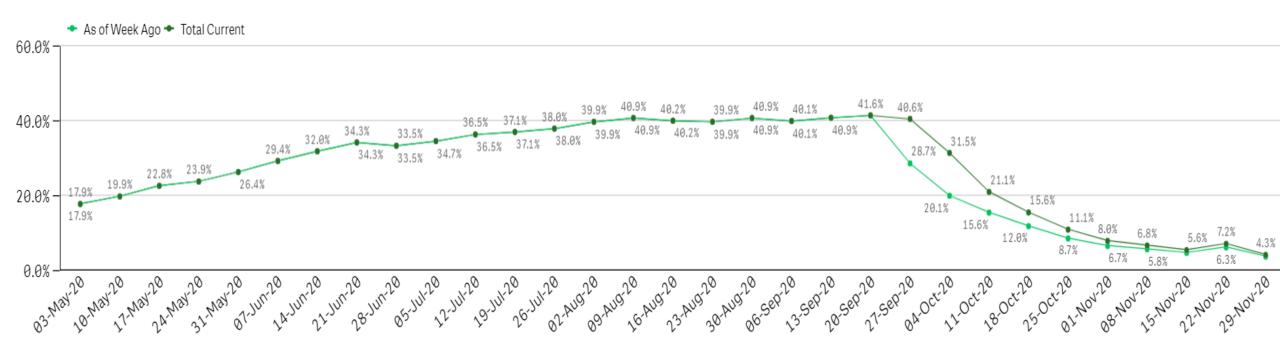
Source: Demand360® Data and GDS Airline Booking Data (MIDT)



#### US Past, Present, and Forward-Looking Occupancy

#### Occupancy - As of a Week Ago vs Current

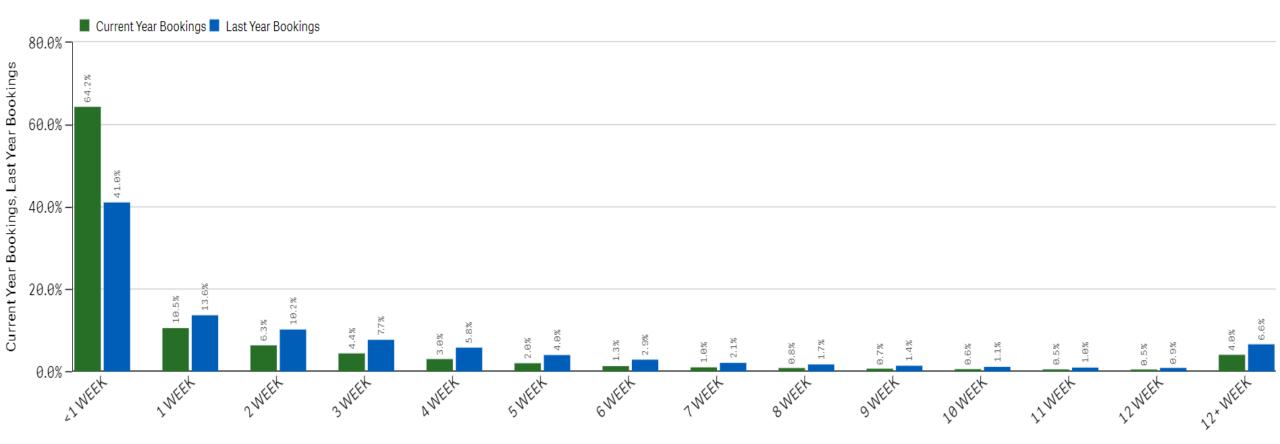
Market: United States





## US Transient Booking Lead Time & YOY Comparison

Weeks of August 30th – September 27th



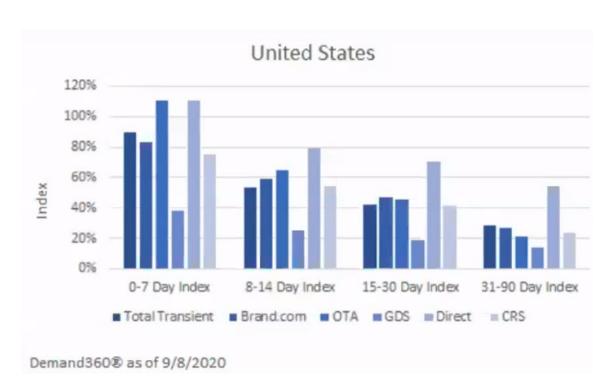


#### US Booking Lead Time by Segment and Channel

#### Segmentation



#### Channel



Country

#### Transient Occupancy With WOW & YOY Differences

Weeks of May 3rd - November 29th

Capacity

United States			488,070,597	24.9%	1.1%	-26.5%
bsidiaries						
State		Q	Capacity	Transient Occupancy	WoW Transient Difference	YoY Transient Difference
	<b>A</b>	-,				
Nevada			3,926,832	26.8%	1.2%	-27.3%

WoW Transient Difference

YoY Transient Difference

Transient Occupancy

Market	Q	Capacity	Transient Occupancy	WoW Transient Difference	YoY Transient Difference
Las Vegas		3,131,527	21.9%	0.9%	-30.8%
Reno		736,498	44.5%	2.1%	-14.3%

aMaDEUS

2020 TSA Three-Day Trend Up 6.5%

Weekend of: 9/11 - 9/13

Total: 2,154,906

Week of: 9/18 - 9/20

Total: 2,298,757





## Strategically Use Your Comp Sets to View Local and Market Data

You have can see 3 competitive sets on Demand360. First two are included in the subscriptions.

In times of uncertainty, use your secondary or tertiary to keep track of your entire market performance, pick up, and especially progress by segments and channels.

Stay out of the noise and into facts.



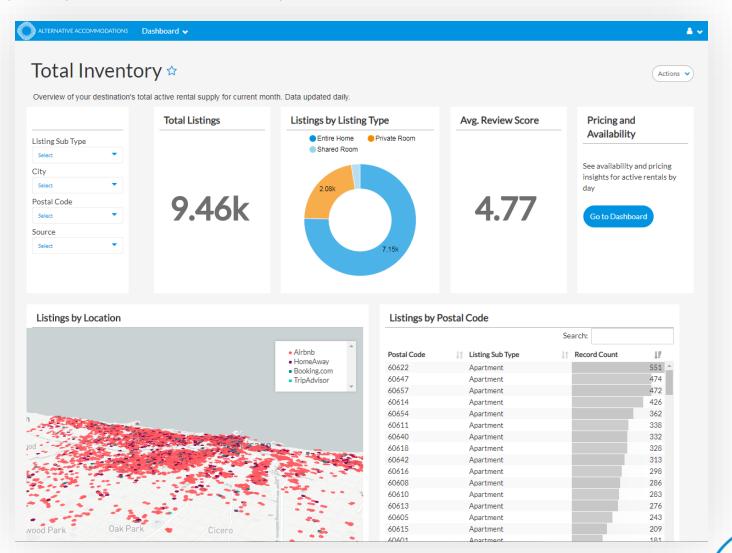
NOTE: In Demand360<sup>®</sup> & Agency360<sup>®</sup> you may have up to 3 comp sets

## Competition is Changing: Analyze the Short-Term Rental Market

Optimize your occupancy and rates to compete with short-term rentals

Analyze breakdown of total inventory (listing searchable on sites) by type and average review score

Explore concentration of listings by platform across your local market



Quickly switch to Pricing & Availability dashboard

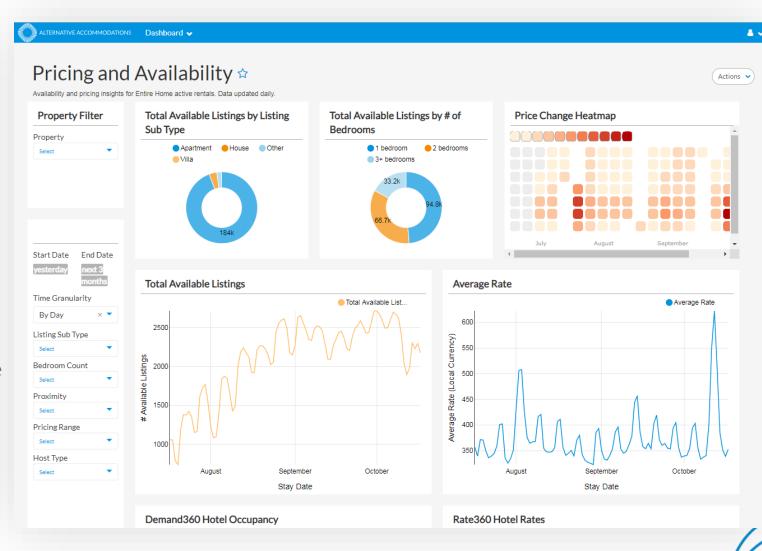
Analyze breakdown of listings by postal code

## Competition is Changing: Analyze the Short-Term Rental Market

Optimize your occupancy and rates to compete with short-term rentals

Analyze breakdown of available listings (can be booked) by sub type & bedroom count

Understand trends of available listings over time



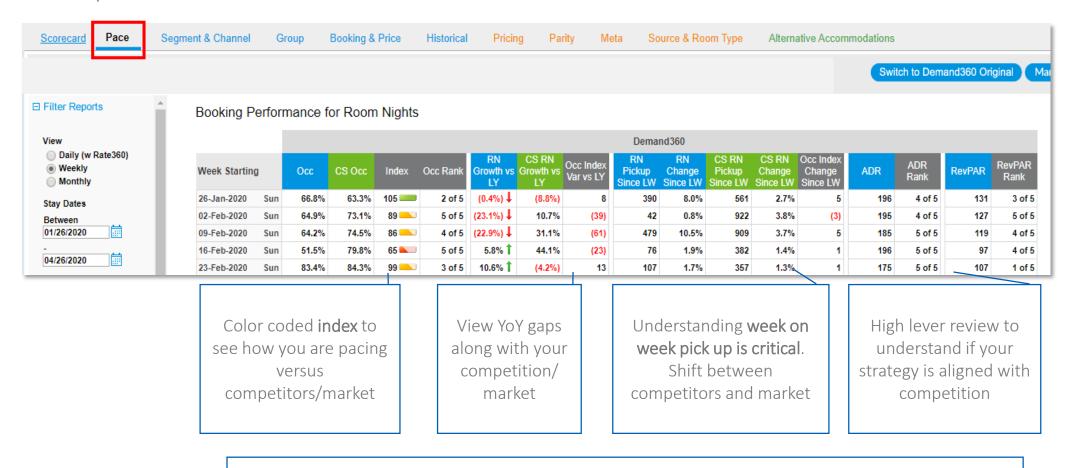
Quickly identify periods with higher or lowerthan-average rate

Analyze pricing trends of available listings over time

\*Airbnb data only

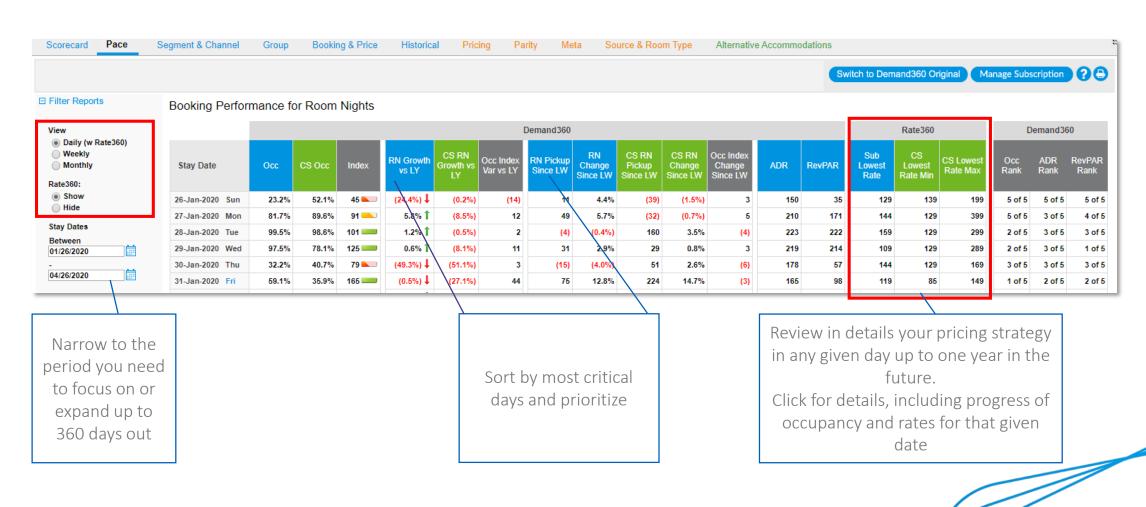
## Forward-Looking Pace (Weekly)

Start with a weekly view to quickly scan your business next quarter (vs. direct competitors and/or marketplace)



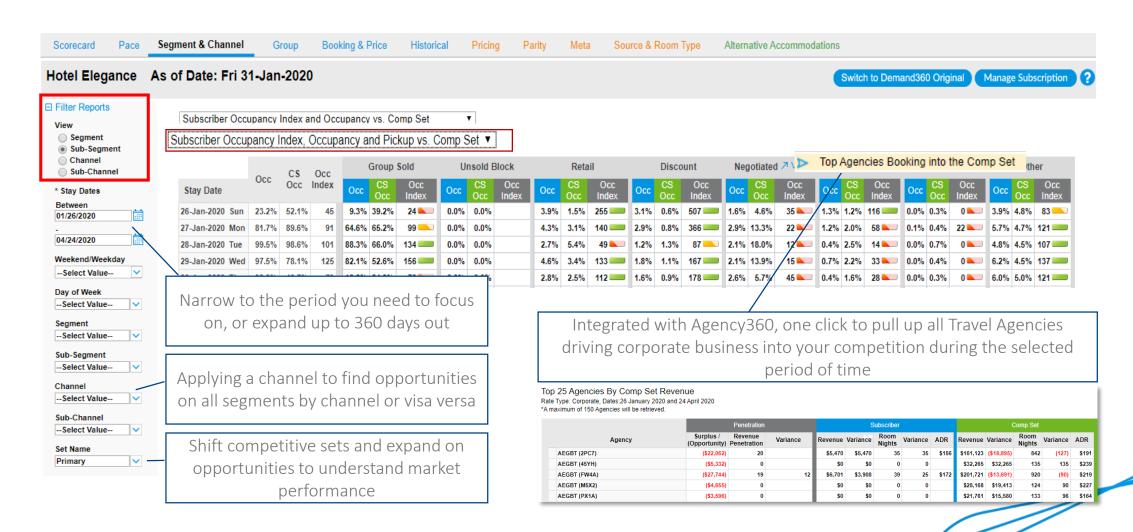
## Forward-Looking Pace (Daily)

A daily view, especially in conjunction with Rate360 is key to understand performance and pick up, especially over next weeks

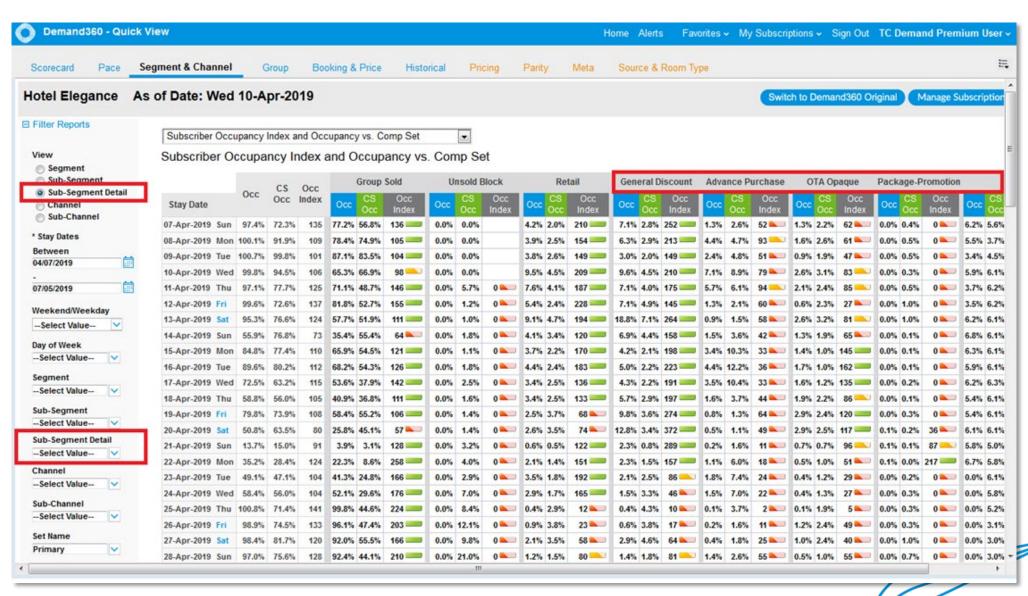


#### Market and Channel Segmentation

Understand and look for upcoming opportunities on all segments and channels

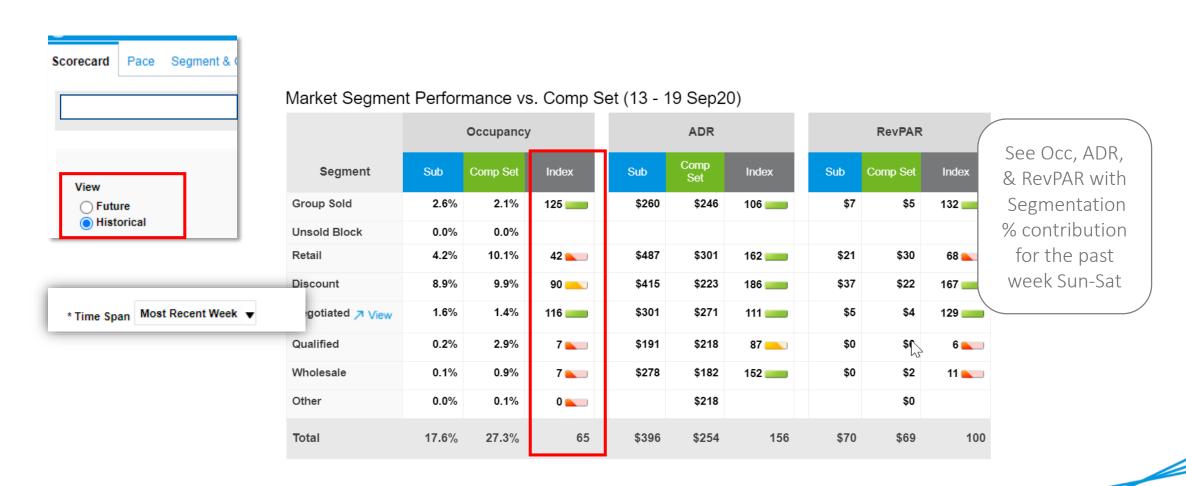


## Sub-Segmentation to Better Identify Your Opportunity



### Dig into Transient Segmentation in Strategy Meetings

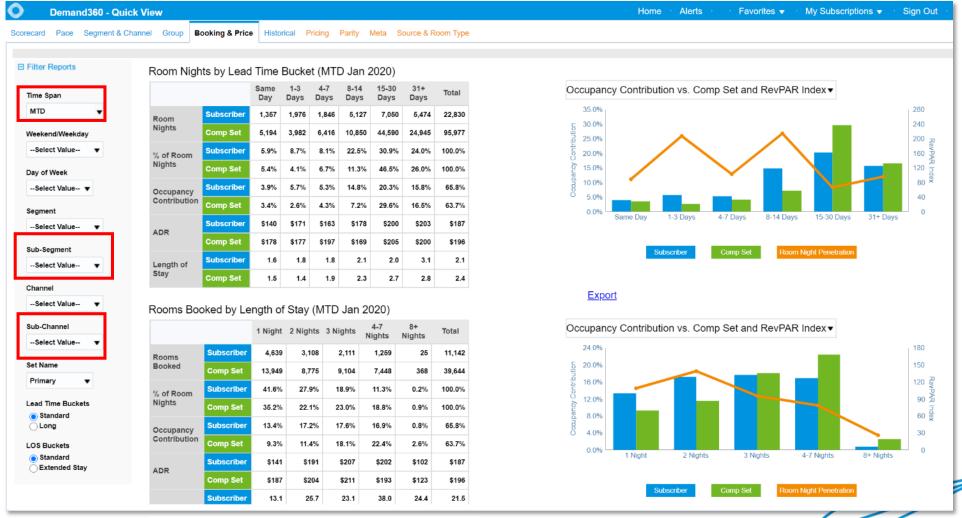
"Most Recent Week" coincides with other benchmarking data for a more granular view WoW



## Identify Opportunity in Segment and Channel Booking Patterns

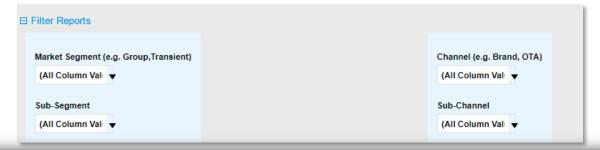
Review Booking Lead times, Length of Stay, and relative price positioning here





## Forward-Looking Day of Week Patterns vs. Competition

Filter by segment and channel



ccupanc	y and Occupancy I	Index	•								
			Weekday				Weekend		Weekday	Weekend	Total
		s	М	Т	w	Т	F	S	Total	Total	Total
Sep 2020	Occ	28.5%	27.6%	28.2%	25.8%	30.2%	31.8%	32.0%	27.9%	31.9%	29.0
	CS Occ	32.7%	25.4%	24.9%	24.3%	32.8%	43.1%	44.5%	27.7%	43.8%	32.0
	Occ Index	87	109	113	106	92	74	72	101	73	
Oct 2020	Occ	24.0%	24.2%	23.6%	23.9%	24.5%	25.5%	24.2%	24.0%	24.8%	24.
	CS Occ	11.4%	10.1%	9.8%	11.6%	13.8%	16.5%	14.1%	11.5%	15.3%	12.
	Occ Index	210	238	240	206	177	154	172	210	162	
Nov 2020	Occ	22.8%	22.8%	23.0%	23.0%	24.4%	25.8%	25.5%	23.1%	25.6%	23.
	CS Occ	9.1%	8.1%	7.9%	8.1%	8.5%	10.7%	7.9%	8.3%	9.3%	8
	Occ Index	252	280	292	285	286	240	321	277	274	

## Key Action Items in Your Business Mix and Revenue Strategy

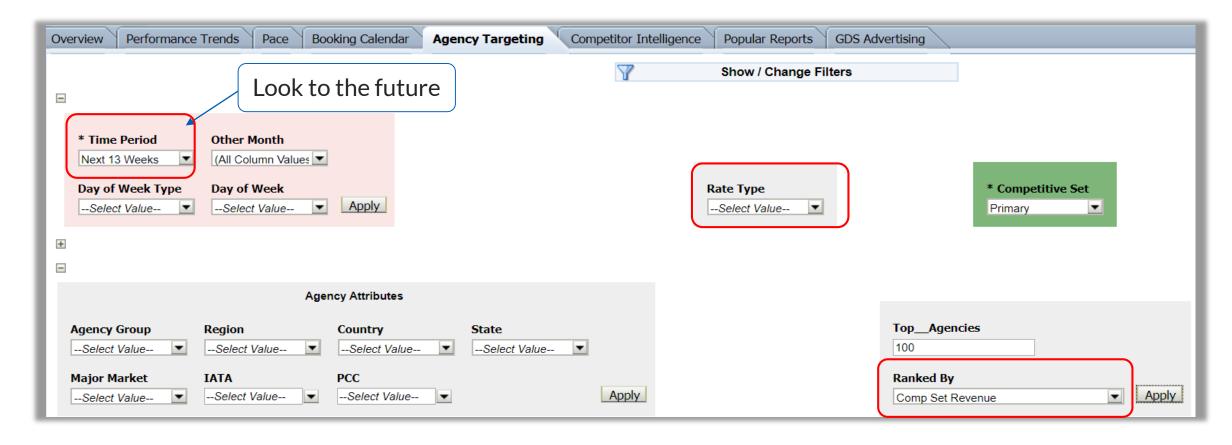
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- Update your Comp Sets to reflect the demand in your market
- Optimize your Pricing & Availability against the Short-Term Rental Market
- \_ Review Your Pace vs. Comp Sets (Weekly & Daily)
- \_ Analyze Historical & Forward-Looking segmentation and channel performance
- \_ Identify Opportunity in Booking Patterns
- Utilize these Popular Reports to evolve your strategy
  - Pace Tab
  - Segment and Channel
  - Booking & Price
  - Future Monthly Bookings by Day of Week



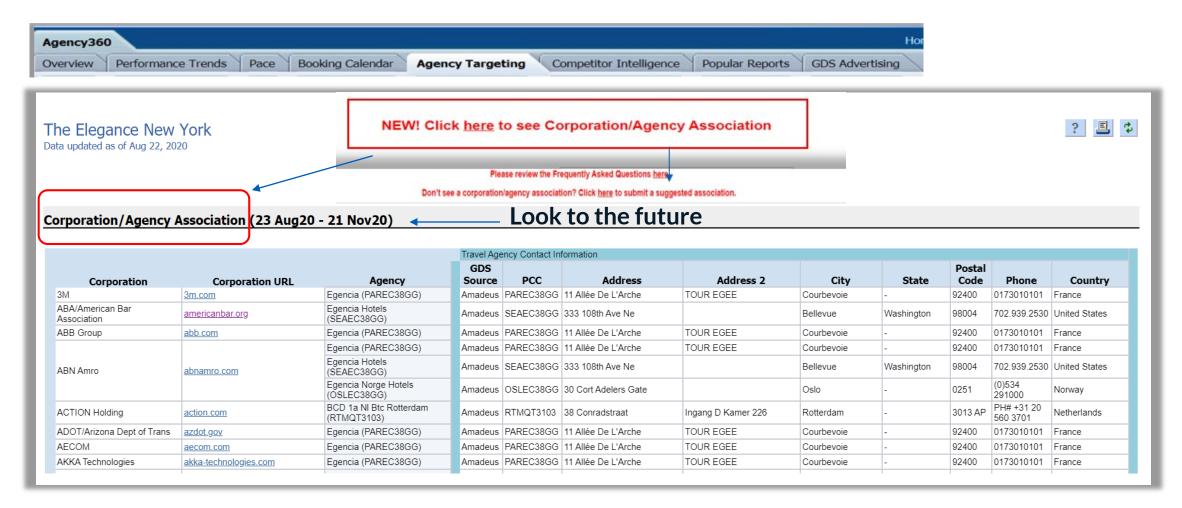
#### Real-Time Forward-Looking Data Gives Insights to Inform Recovery Plan

Look forward at next 4-13 weeks in any tab to hunt for business opportunities booked through the GDS channel



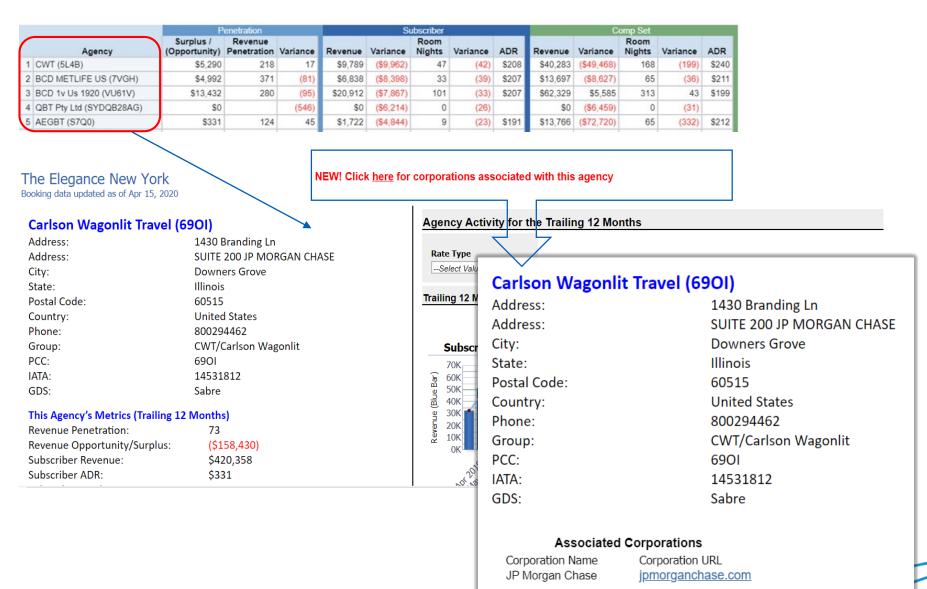
- Can view data next 4 weeks and 13 weeks forward
- Use the filters to save time and narrow down top opportunities
- Use Rate type filter to better understand the type of business demand coming into your comp set

### Identify Corporations Booking You / Your Comp Set for New Targets



- Use the New Corporation/Agency Affiliation to identify corporations booked by specific agencies as you drill down through data
- Save your Business Travel Sales Managers/sales staff's time
- See detailed insight into which corporations are booking with you vs. competitive sets

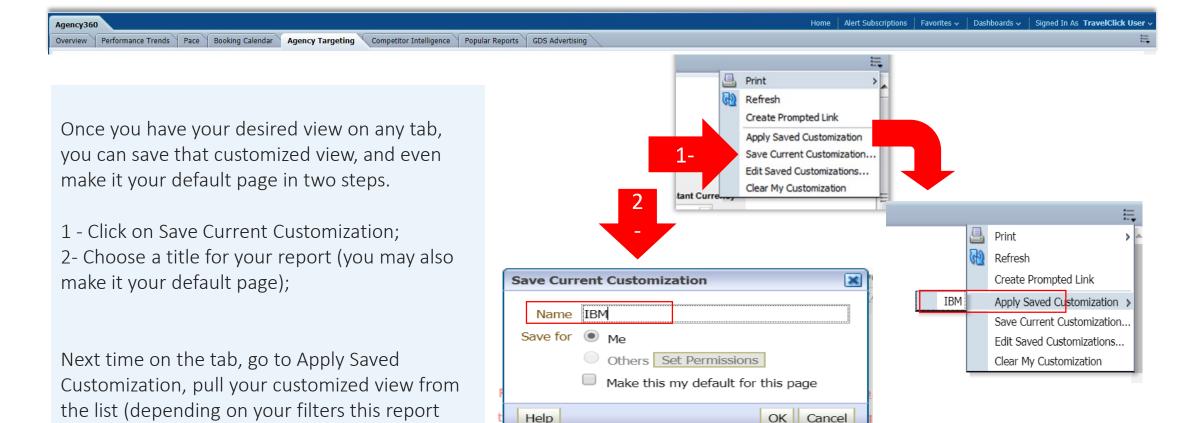
#### Go to Agency Profile to Drill into Booking Behavior and Company Name



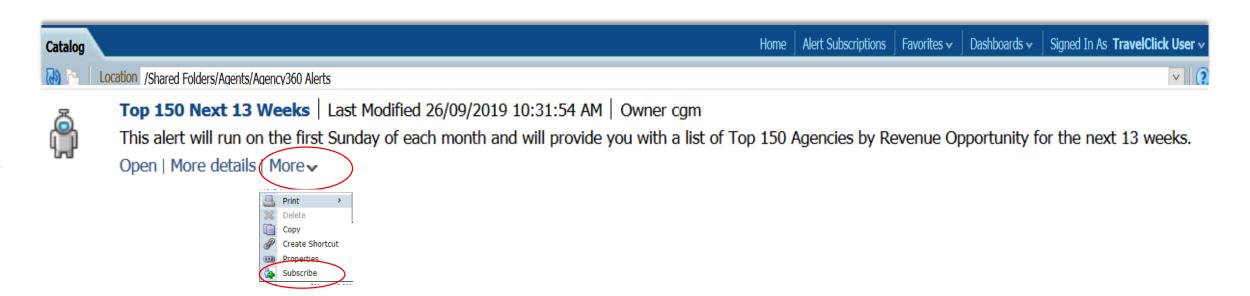
may update automatically with fresh data if you

do MTD or next 4/13 weeks).

#### Use Filters to Narrow Top Opportunities, then Save for Custom Views



# Set Alerts: The Top 150 Next 13 Weeks Can Save You Time and Ensure You Understand Which Business is Returning





#### Key Action Items in GDS Channel Recovery Strategy

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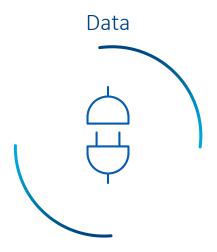
- Look forward at the next 4-13 weeks to hunt for business booked through the GDS channel
  - Pay attention to the rate types to understand type of business
  - Use filters to expand on the data and narrow to top opportunities
  - Use the New Corporation /Agency Affiliation to more easily identify companies and are they staying with you and comp set?
- \_ Utilize the following popular reports to evolve your strategy
  - Agency Targeting Tab (use filters)
  - Corporation/Agency Association drill-down
  - Agency Profile Tab
- Use Alerts to save time



#### Hoteliers Need Access to Comprehensive BI Data for Success

There are 4 critical challenges hoteliers face to unlock clear data visibility for improved revenue

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Access to multiple and disparate market data sources



Get quick insights from complex data



Access to easy to use BI applications

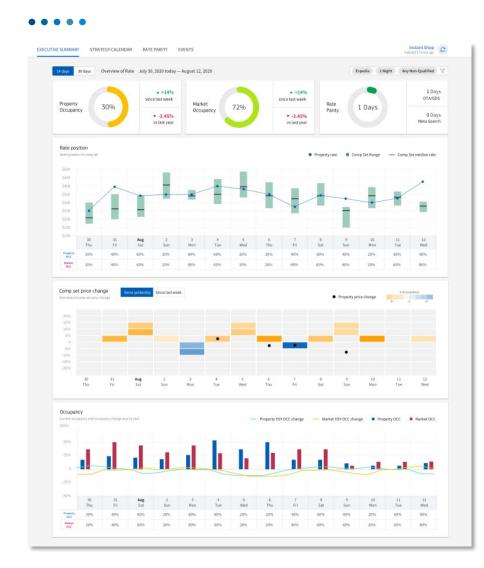


Access to forward looking on the books data



## Key Benefits of RevenueStrategy360

Develop and optimize strategies for accelerated revenue and profitability



- Improve pricing and business mix strategies with connected rate and demand data including:
  - Hotel Occupancy (data providers only)
  - Market Occupancy
  - Rate Parity against market
  - Real-time rate data, accessing >10 billion rates monthly
- Shape your future with 12 months of forward-looking, on the books, demand and rate data"
- Fast performing and easy to navigate
- Compare competitive set rates with data from over 600 sources worldwide (no screen scraping)
- Gain visibility into how your pricing decisions influence demand

#### Focus on the Future with Executive Summary

#### **Executive Summary**

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- Property Occupancy View: track performance and pace better with an overview of property occupancy with WoW and STLY changes
- Parity overview: ensure pricing strategies remain effective with quick views of rate parity, loss vs. gain, and variance
- Rate Position Tools:
  - See your rate position compared to your comp set range of rates and comp set median
- Heat Map: quickly visualize and compare rate changes against competition

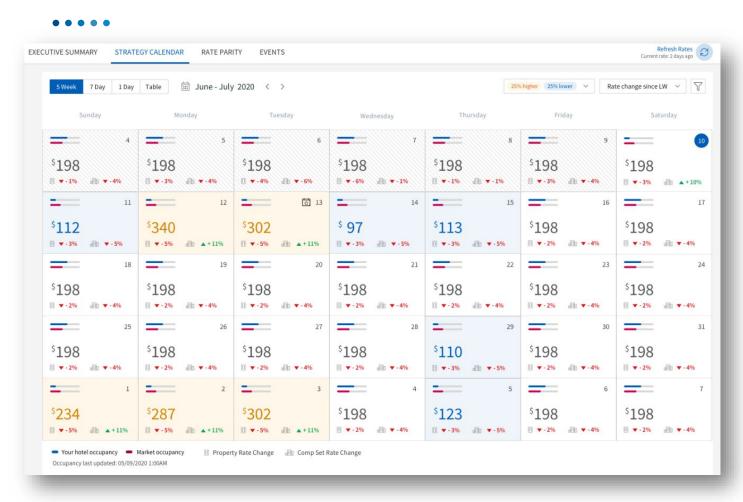






#### Compare Performance Against the Market with Strategy Calendar

Strategy Calendar



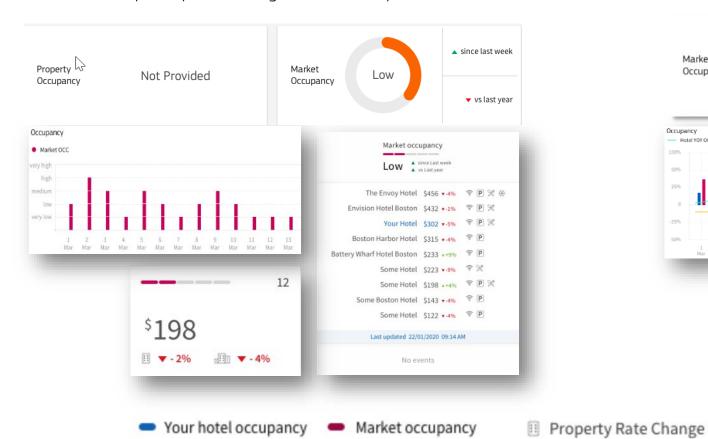
- Occupancy Indicators: view snapshot of property occupancy compared to market
- Visual Organization: customizable color coded rate position to easily compare with market changes
- Instant Shop: instantly shop all dates in the calendar view
- Competitor Ranking: hover over to view highest to lowest competitor rankings with variances
- Lead time view: Use "1 Day" view to dive into details on what rate was selling for the subscriber and comp set properties against any lead time
- Multiple Views:
  - 5 weeks
  - 1 week
  - 1 day
  - Table view
  - By booking source

### Non Data Provider vs. Demand Data Provider

Develop and optimize strategies for accelerated revenue and profitability

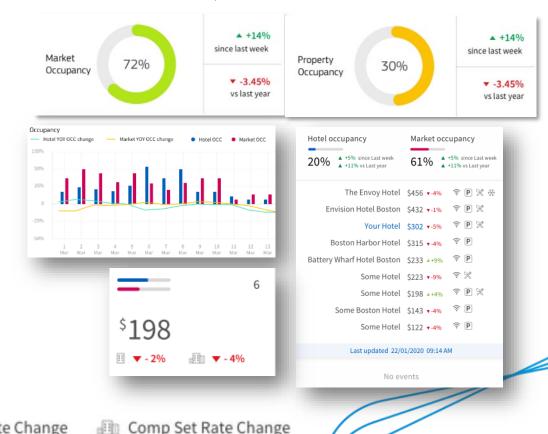
#### Non Data Provider

For non Data provider we will use intelligent markets developed using a propriety algorithm that compares your hotel against hotels in your market.



#### Demand Data Provider

For Demand Providers (do not need to be a subscriber) the data comes directly from the hotel's PMS or Data Warehouse to provide actual On the Books data.





# Las Vegas: Net Booking Activity as of September 27th, 2020



40k

45k

50k

55k

60k

65k

70k

75k

80k

Source: Demand360® Data and GDS Airline Booking Data (MIDT)

15k

20k

25k

30k

35k

10k

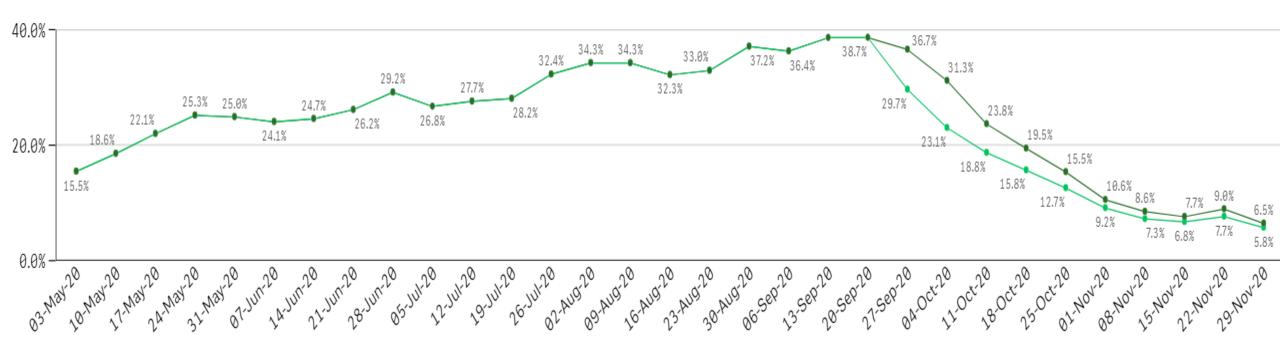
5k

## Las Vegas: Occupancy Outlook & Week-Over-Week Change

#### Occupancy - As of a Week Ago vs Current

Market: Las Vegas

◆ As of Week Ago ◆ Total Current

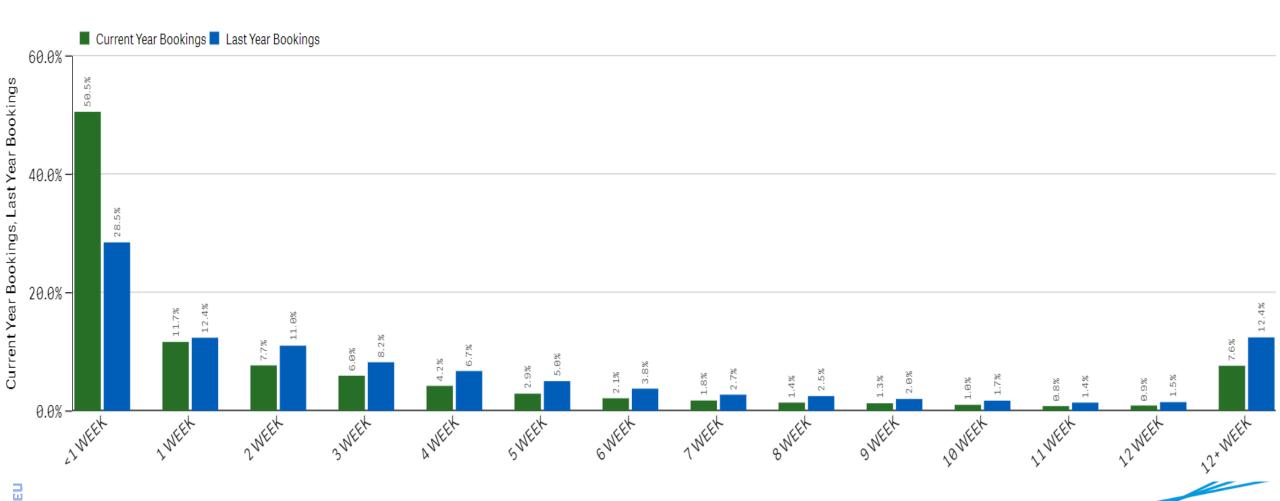




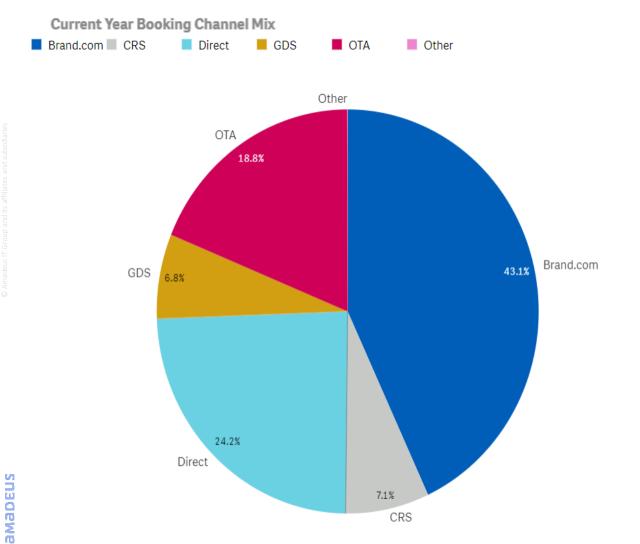
## Las Vegas: Transient Booking Lead Time & YOY Comparison

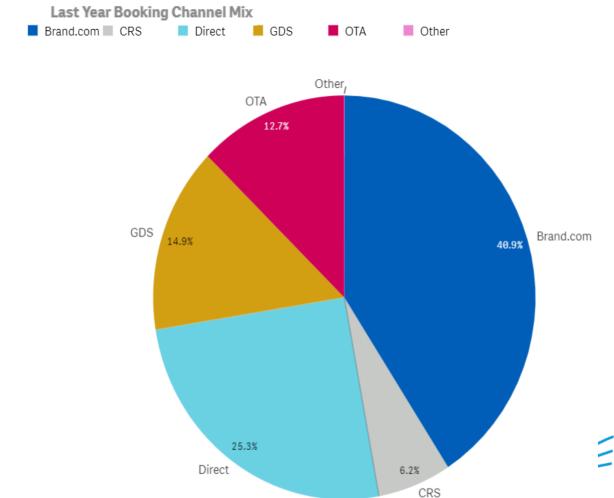
Weeks of August 30th – September 27th

Source: Demand360® Data as of September 27, 2020



Weeks of August 30th – September 27th

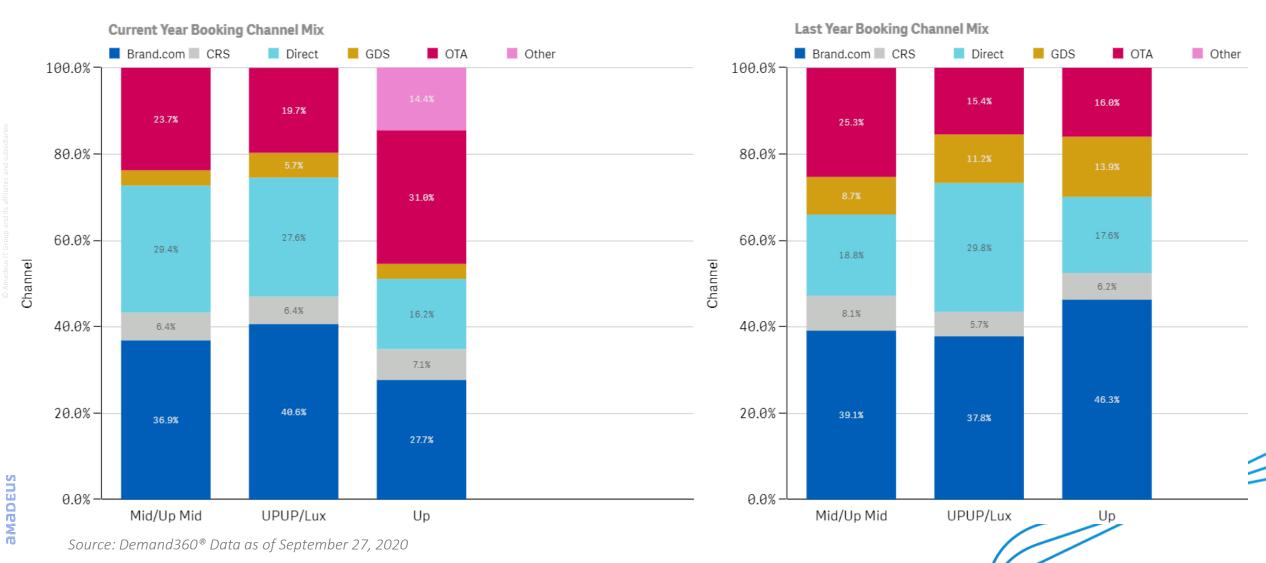




Source: Demand360® Data as of September 27, 2020

## Las Vegas: Channel Mix & YOY Comparison by Class of Service

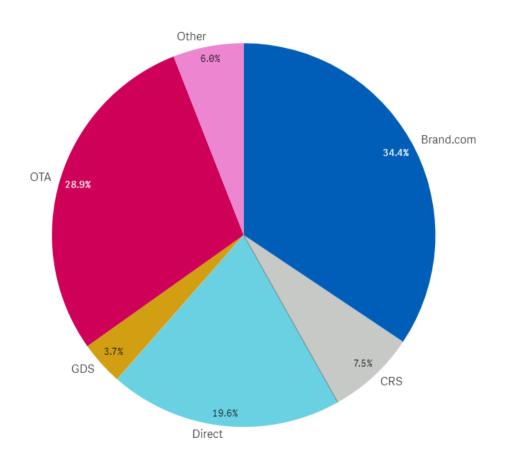
Weeks of August 30th – September 27th



## Las Vegas: Channel Mix & Month Over Month Comparison

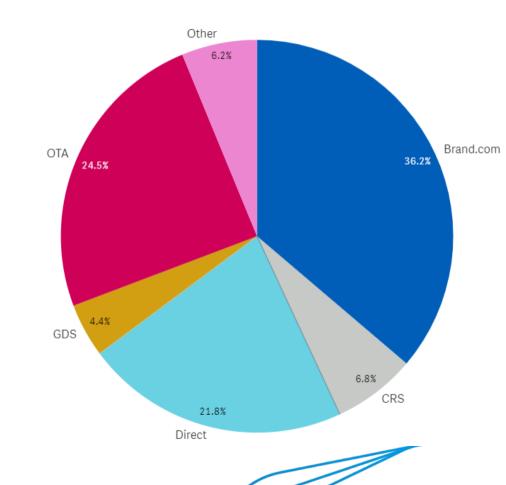
Channel Mix: Stay Week of 8/30/20





Channel Mix: Stay Week of 9/27/20

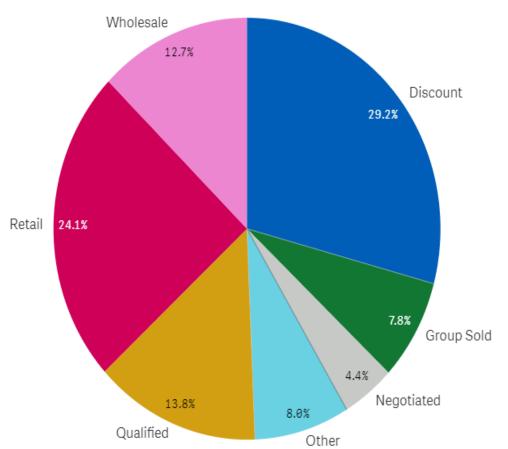




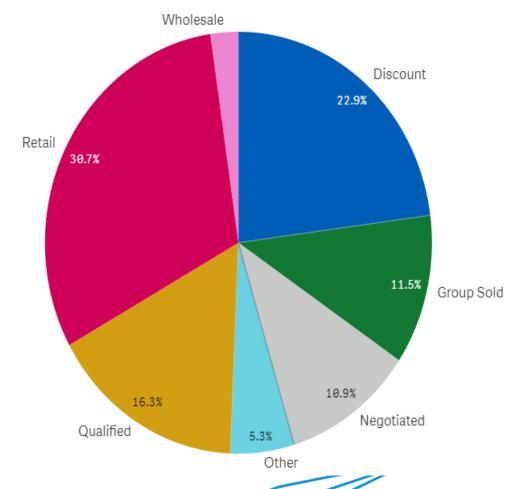
## Las Vegas: Segment Mix & YOY Comparison

Weeks of August 30th – September 27th

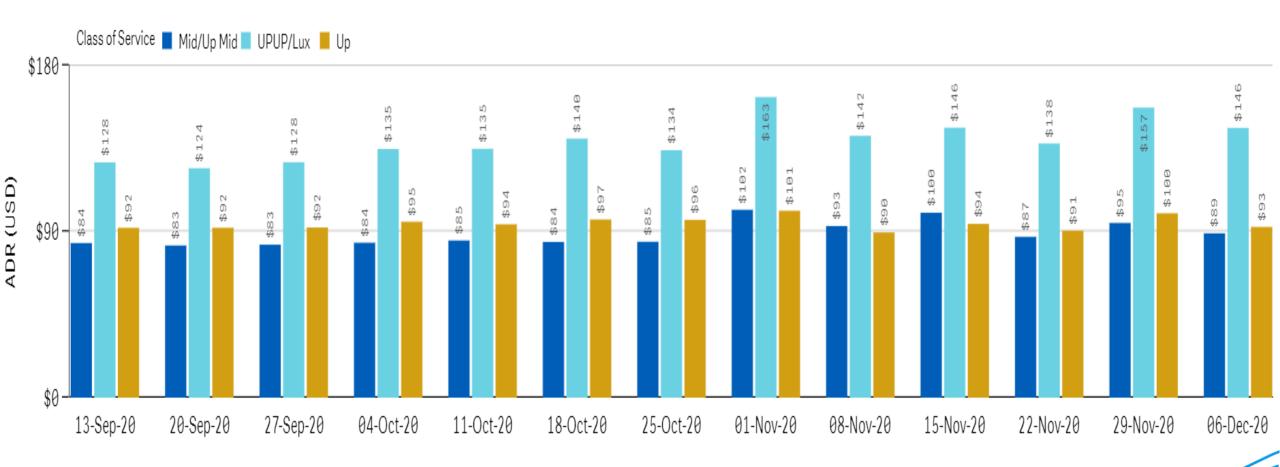
#### **Current Year Market Segment Mix**



### Last Year Market Segment Mix

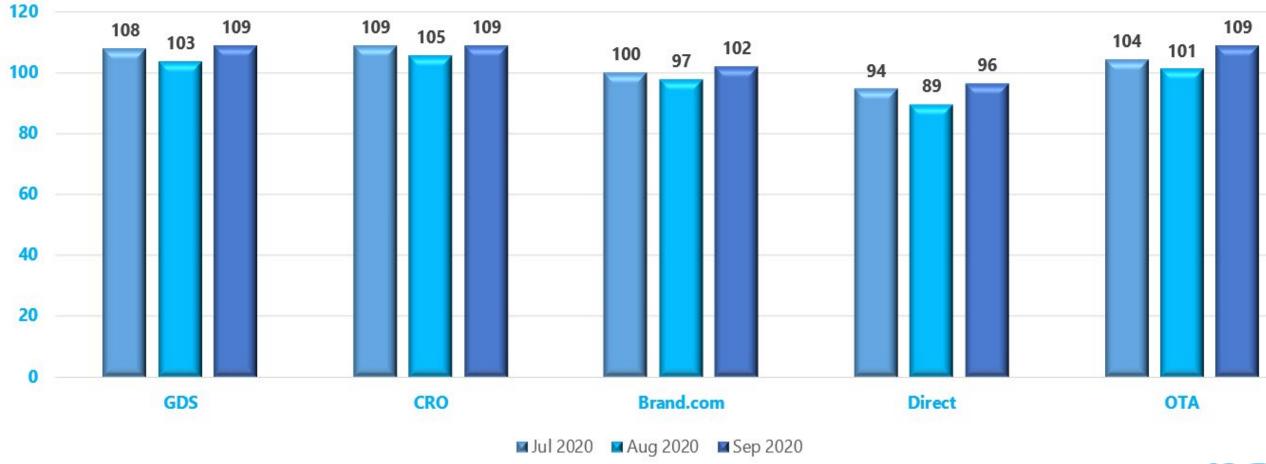


## Las Vegas: ADR by Class of Service



## Las Vegas: ADR by Channel

Trailing 3 Months



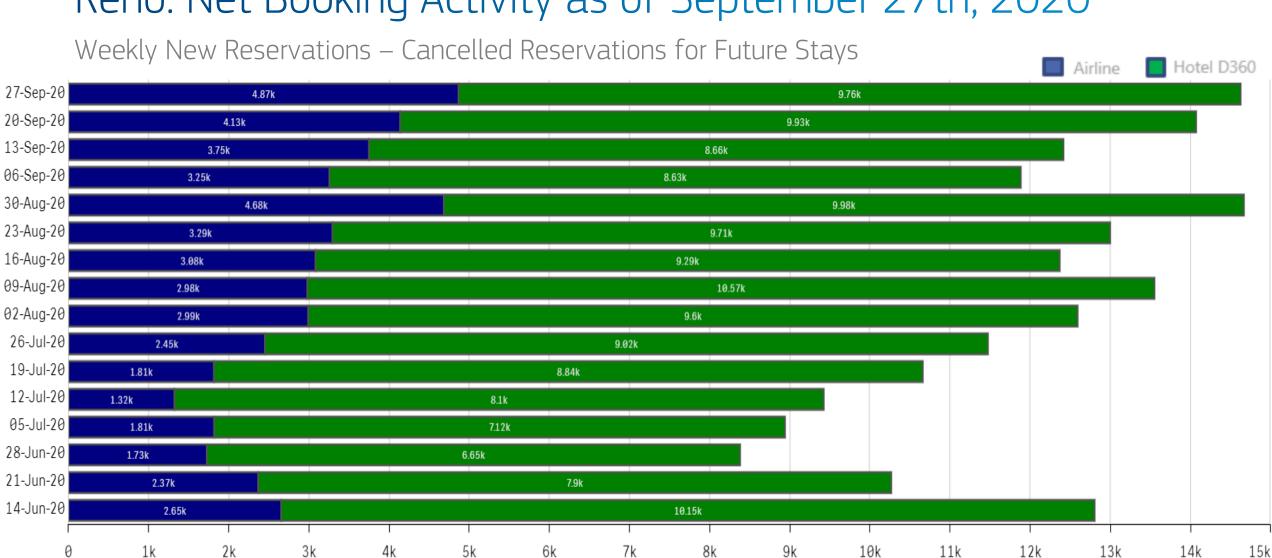
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Source: Demand360® Data as of October 4, 2020





# Reno: Net Booking Activity as of September 27th, 2020

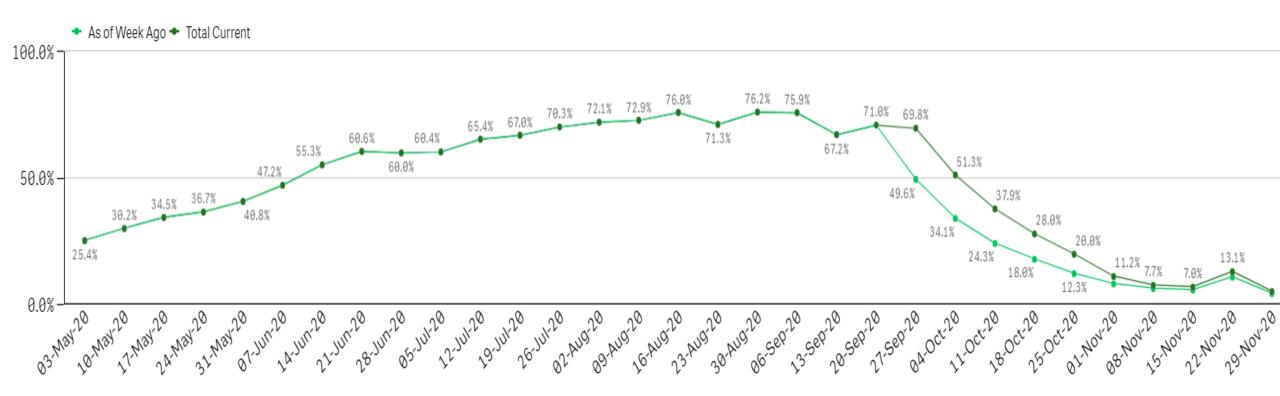


Source: Demand360® Data and GDS Airline Booking Data (MIDT)

## Reno: Occupancy Outlook & Week-Over-Week Change

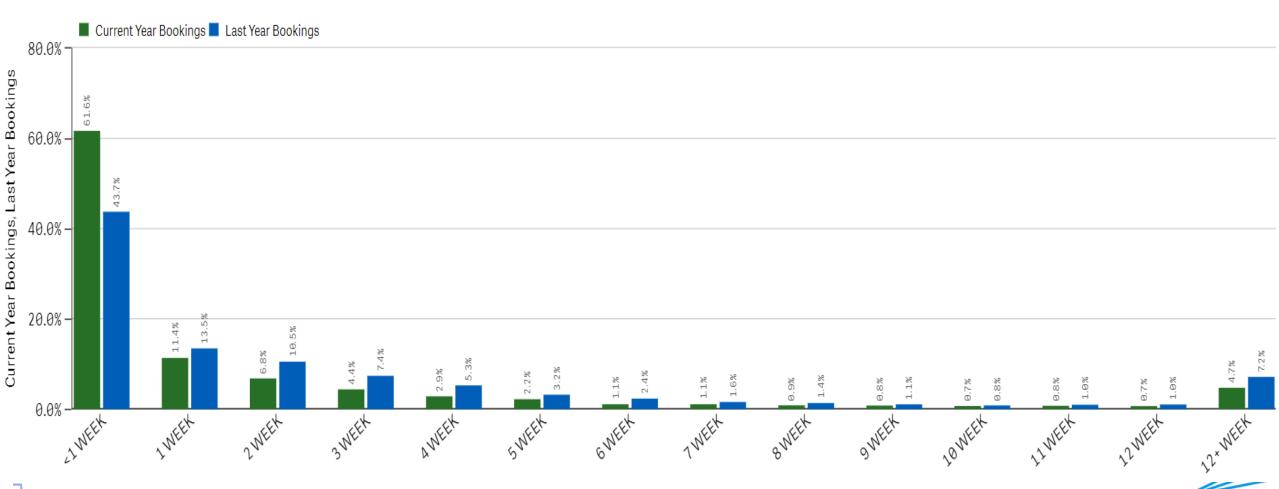
#### Occupancy - As of a Week Ago vs Current

Market: Reno



# Reno: Transient Booking Lead Time & YOY Comparison

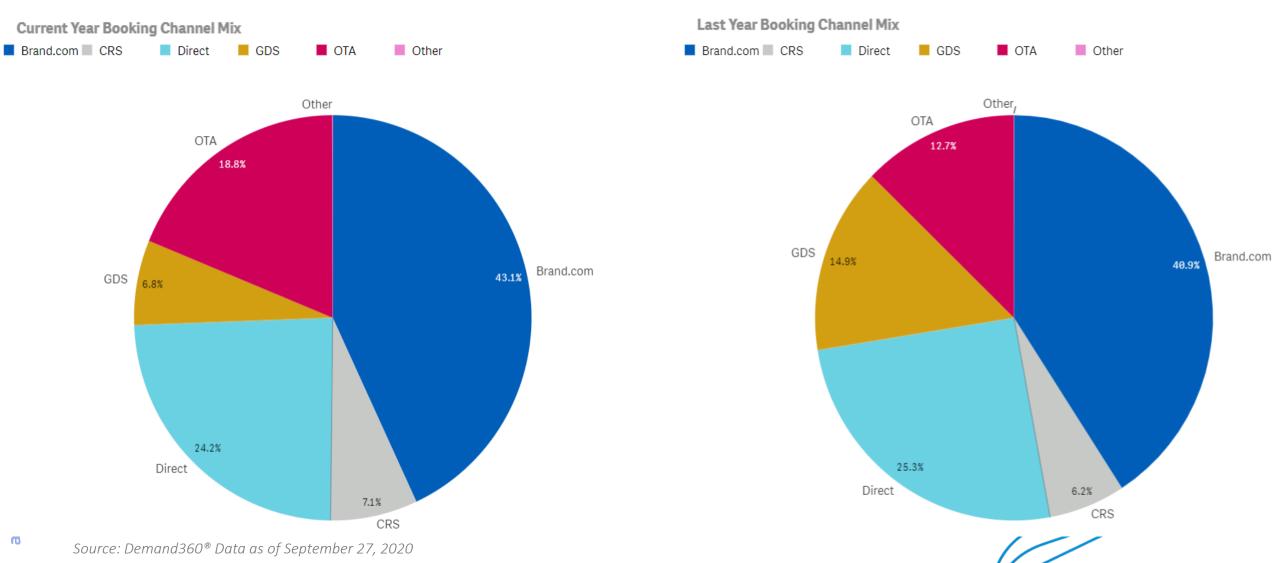
Weeks of August 30th – September 27th



Source: Demand360® Data as of September 27, 2020

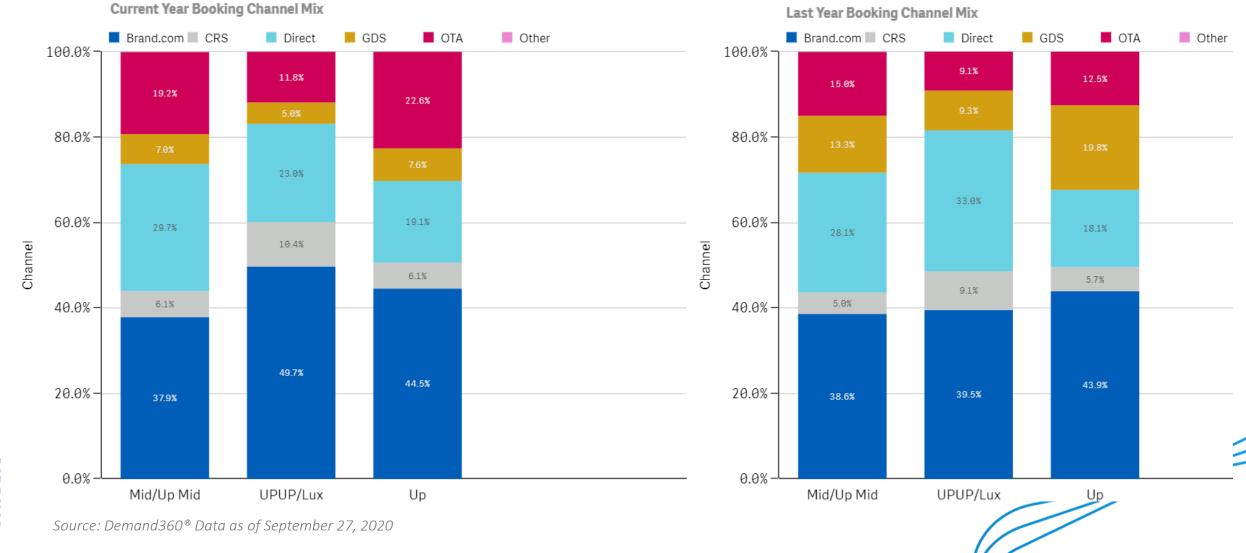
## Reno: Channel Mix & YOY Comparison

Weeks of August 30th – September 27th



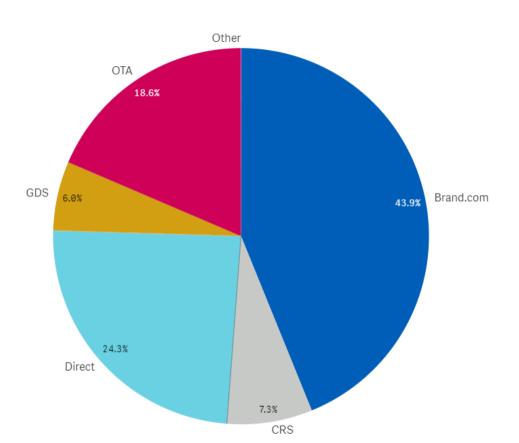
## Reno: Channel Mix & YOY Comparison by Class of Service

Weeks of August 30th – September 27th



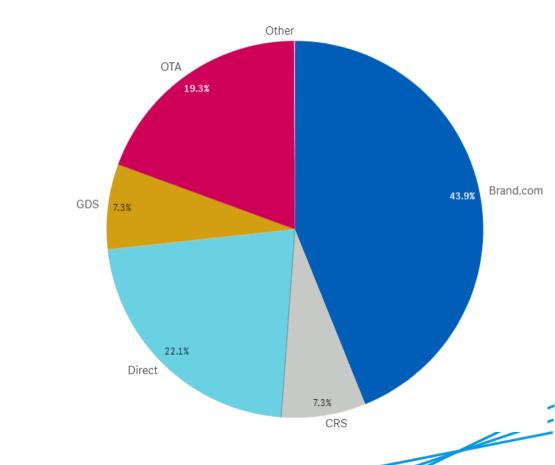






### Channel Mix: Stay Week of 9/27/20

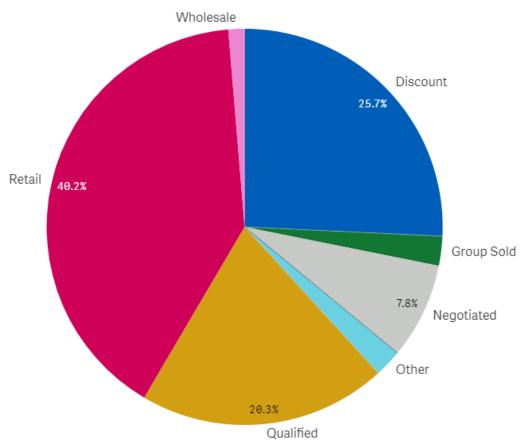




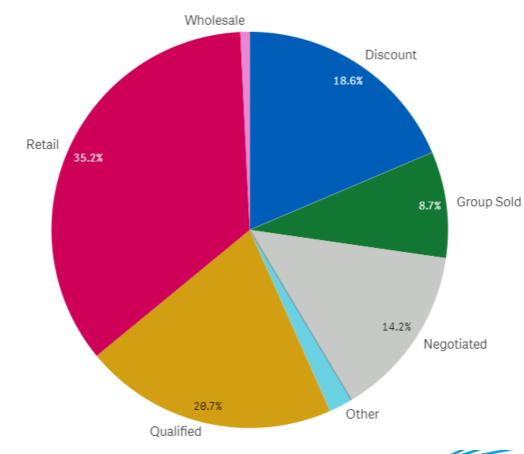
## Reno: Segment Mix & YOY Comparison

Weeks of August 30th – September 27th

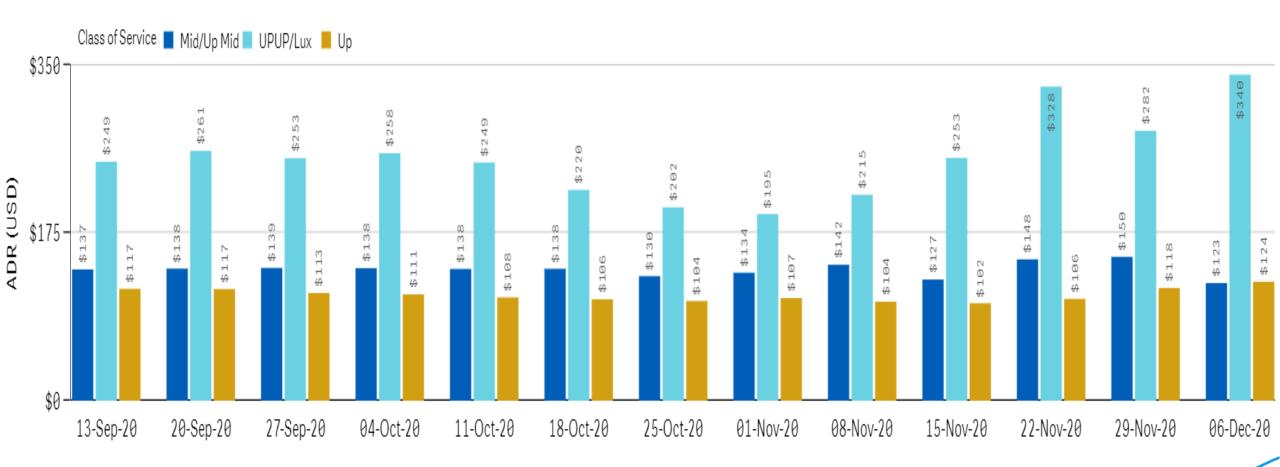
#### **Current Year Market Segment Mix**



### Last Year Market Segment Mix



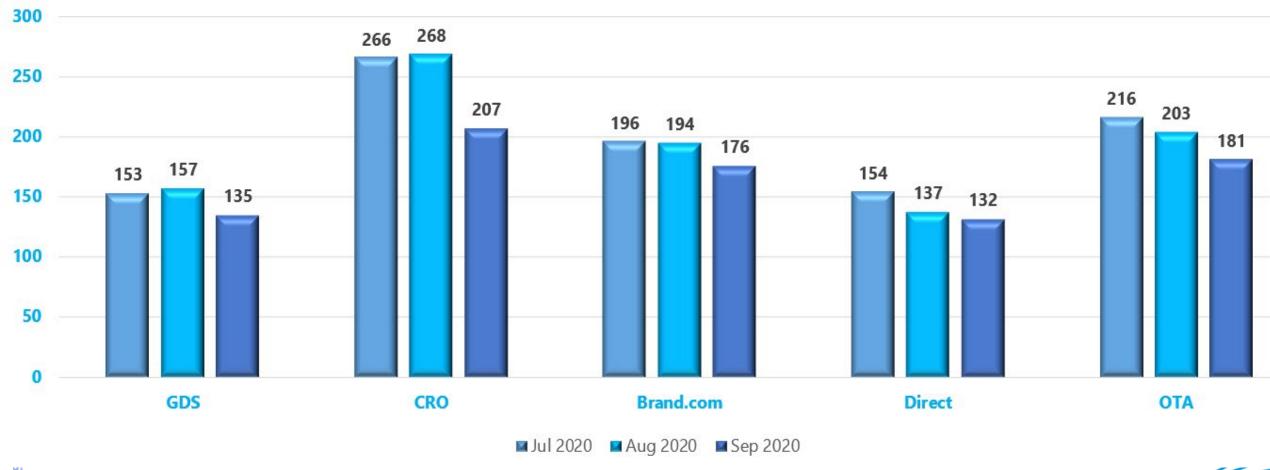
## Reno: ADR by Class of Service





## Reno: ADR by Channel

Trailing 3 Months



aMabeus

Source: Demand360® Data as of October 4, 2020





Our eBook series contains actionable steps to build your hotel's crisis recovery plan for sales, marketing, operations, and revenue management

https://www.amadeus-hospitality.com/planning-for-hospitality-recovery

# Your Recovery Plan

Visit our online resource center for additional best practices guides and helpful insights, or speak with your local Director of Sales.



https://www.amadeus-hospitality.com/crisis-management-resources/

